“STILL WATERS RUN DEEP”
Changing global supply chains & European trade flows

“Altissima quaeque flumina minimo sono labi”: as the Latin proverb reminds us, “the deepest rivers flow with the least sound…

Wed 22 November

08:00 – 08:30

- **Registration** at Sala Lelio Luttazzi, Magazzino 26, 34135 Trieste TS, Italy *(shuttle buses from NH Trieste starting 07:45, or a beautiful walk 35 mins from NH hotel)*

08:30

- **Welcome & map: why are we here?** Prof Michele Geraci, Gavin Roser & others
- **Geopolitical backdrop**, Prof Stefano Pilotto
- **Market development update & logistics performance Europe & global maritime**, CargoON, Freightos
- **The economic evidence for shifting global supply chains & reflections on European movements**, EIB European Investment Bank

10:45 – 11:30 *(coffee & moving across the road to Trieste Convention Centre)*

- **Global shifts – facing change & exploiting commercial opportunity**, Rail Cargo, KPMG & others
- **Global brands & local presence (Northern Adriatic),** Mitsubishi, Illy, Baltic Rail & audience
  12:20 – 13:30 (*members’ vote & lunch*)

- **Choice of parallel workshops** (two EU-backed initiatives to drive progress)
  - Collaboration and making multimodal logistics work – **Connecting European digital ecosystems (FEDeRATED),** Codognotto, Pittini, Freightsos, Ineos, Zunarelli, I-O, Transporeon & others
  - Europe’s connection with the world; integration of TEN-T in global supply chains, NewOpera / Planet & others
  15:15 – 16:00 (*coffee & moving across the road to Sala Luttazzi*)

- **Rail, mode shift or simply mode-flexible? North Adriatic lessons for Europe?** CFL Multimodal, Duisport & others
- **Conclusions & country reflections** Turkey, Egypt, Italy, Greece, China, Prof Geraci & others

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**Networking dinner** in historical Caffè Tommaseo (19:00 – 22:30)